



Towards a More Sustainable Blue Mountains
2008-2009 Management Plan

Quarterly Report
MANAGEMENT PLAN
July to September 2008



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SUMMARY

The 2008-2009 Management Plan describes the Council's strategic focus over the next four years and provides information about how that strategic intent will translate into action particularly in 2008-2009. This Report provides details on the Council's performance for Quarter 1 of 2008-2009 (July to September 2008).

How is the Council Measuring its Performance?

Community Satisfaction Measures - Making a difference for the community

These measures help us understand if results for the community have been achieved, based on community perceptions of the Council's services as measured by the Community Survey. The 2008-2009 Management Plan contains a number of targets related to the Community Survey. The Council's performance against these targets will be reported annually and will be included as part of the Quarter 4 Report. The 2008-2009 Community Survey will be undertaken in April / May. For more information regarding the survey refer the Council's website at www.bmcc.nsw.gov.au/mediacentre/communitysurvey

Organisational Sustainability Measures - A sustainable Council leading a sustainable community

These measures help us understand whether as an organisation, we are improving our governance, environmental, financial and social performance. The 2008-2009 Management Plan contains a number of targets related to organisational sustainability. The performance against these targets will be reported annually and will be included as part of the Quarter 4 Report. Some of the financial sustainability measures are reported quarterly and are included in the section - 'Budget Report by the Responsible Accounting Officer' - in this enclosure.

Service Delivery Measures - How services are delivered

These measures help us understand whether we have delivered the required services, to what standard and the quality of service delivery. The 2008-2009 Management Plan contains a number targets related to service delivery. The Council's performance against these targets will be reported annually and will be included as part of the Quarter 4 Report.

Project Measures - What activity has been completed

These measures help us understand whether we have completed work we committed to undertaking. Projects and programs are undertaken to improve the services the Council provides to the community. Projects have been classified as follows:

▪ **Annual projects** - projects that begin and finish within one financial year. The status of each project is provided ie. whether a project is on target or not.

▪ **Capital Works Projects / Programs** - projects and programs that renew existing built assets or create new built assets. The status of each project is provided ie. whether a project is on target or not as well year-to-date expenditure against budget.

▪ **Major Projects** (2008-2009 Milestones) - those projects that have a significant capital component and / or have a high political profile and / or require significant financial / staff resources usually over more than one financial year. The status of each project is provided ie. whether a project is on target or not as well year-to-date capital expenditure against budget (where applicable).

Note: Comments on projects that are behind target are provided in the accompanying Management Plan Report for Quarter 1.

Project Summary by Category	Total Number of Projects / Programs	On target	Behind target	Complete	Will not complete	% On target / Complete
ALL Projects / Programs - by Project Category						
Annual Projects	39	34	2	3	0	95%
Environment Levy Program	19	18	1	0	0	95%
Capital Works Projects / Programs	60	50	4	6	0	93%
Major Projects (2008-2009 Milestones)	11	8	3	0	0	73%
TOTAL	129	110	10	9	0	92%

Project Summary by Principal Activity	Total Number of Projects / Programs	On target	Behind target	Complete	Will not complete	% On target / Complete
ALL Projects / Programs - by Principal Activity						
Providing Good Government	16	14	0	2	0	100%
Looking After Environment	43	36	6	1	0	86%
Looking After People	36	27	4	5	0	89%
Using Land for Living	18	17	0	1	0	100%
Moving Around	9	9	0	0	0	100%
Working and Learning	7	7	0	0	0	100%
TOTAL	129	110	10	9	0	92%

Project Summary

Providing Good Government - All Projects	Number	Percentage
Projects on target	14	88%
Projects behind target	0	0%
Projects that are complete	2	13%
Projects that will not be completed	0	0%
TOTAL	16	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Asset Planning and Management	Continue development and improvements to the Sustainable Asset Management Plans	OT
Financial Management	Implement strategic review of fees and charges - stage 1	OT
	Complete fair value accounting changes to assets valuations	OT
	Review Long Term Financial model	OT
	Review the Council's Investment Strategy	OT
Governance	Support Local Government elections	C
	Induct new Councillors	OT
Human Resource Management	Implement Enterprise Risk Management Strategy in accordance with the implementation plan	OT
Information Management	Implement the new Human Resource System modules in accordance with the implementation plan	OT
	Implement e-planning (on-line services) development program	OT
Strategic Planning for the City	Commence High Conservation Value Land Strategy for lands currently covered by Local Environment Plan 1991	OT
	Complete LEP 2005 Spot Rezoning for Lawson Town Centre	C

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Council Buildings, Facilities and Property	Connect Katoomba Kiosk to Sewer Line	OT	\$36,000	\$2,160
	Replace Fire Hydrant, Katoomba Headquarters	OT	\$110,000	\$6,600
	Replace carpet in Katoomba Headquarters, Level 2	OT	\$30,000	\$1,800
		Total	\$176,000	\$10,560

*Budgets incorporate carryovers and recommended Quarter 1 budget variations

MAJOR PROJECTS

Service	Major Project - 2008-2009 milestones	Quarter 1 Status
Strategic Planning for the City	Preparation of Comprehensive Local Environment Plan (LEP) - Commence preparation of comprehensive LEP 2005 and 1991, including establishment of an agreed principle LEP framework.	OT

LOOKING AFTER ENVIRONMENT

Project Summary

LOOKING AFTER ENVIRONMENT - All Projects	Number	Percentage
Projects on target	18	75%
Projects behind target	5	21%
Projects that are complete	1	4%
Projects that will not be completed	0	0%
TOTAL	24	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Environmental Management	Complete Climate Change Risk Assessment for the City of Blue Mountains	OT
	Implement early child-hood sustainability education at 5 childcare centres	OT
	Complete Sustainability Street Project at Wentworth Falls and Warrimoo	OT
	Implement carbon emission off-set initiatives for the Council's operational fleet	OT
	Restoration of upland swamps	OT
	Implement Living Catchment Program targeting Wentworth Falls and Glenbrook Lagoon catchments	OT
	Complete Blue Mountains Sewerage Strategy	C
	Prepare on-site sewerage system controls and review guidelines in the Better Living Development Control Plan	OT
	Prepare grey-water reuse controls and develop guidelines for the Better Living Development Control Plan	OT
	Facilitate State Government rehabilitation of former Leura Gas Works site	OT
Stormwater	Commence Glenbrook-Erskine Flood Study	OT
Waste	Implement Waste to Art Project	OT
	Audit commercial waste to assist with waste minimisation strategies	OT

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Stormwater	Complete drainage works – Great Western Highway Service Rd, Blackheath	OT	\$176,000	\$24,001
	Complete piping – Linksvie Rd, Springwood	OT	\$140,000	\$8,450
	Complete piping – Corner of Hope and Waratah Sts, Katoomba	OT	\$75,000	\$4,500
	Replace pipes and stabilise embankment and replace headwall – Oaklands Rd, Hazelbrook	BT	\$100,000	\$6,000
	Replace pipe - Delungra Pl, Wentworth Falls	BT	\$30,000	\$1,800
Total			\$521,000	\$44,751

*Budgets incorporate carryovers and recommended Quarter 1 budget variations

MAJOR PROJECTS

Service	Major Project - 2008-2009 milestones	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Environmental Management	Lawson Landfill Remediation - commence site preparation and slope stabilisation	BT	\$300,000	\$100,640
	Blackheath Landfill Remediation - Complete Stage 1 (contingent on availability of fill from Cultural Centre site)	OT	\$500,000	\$7,492
Waste	Blaxland Waste Management Facility - creek works <i>Project carried over from 2007-2008</i>	OT	\$934,596	\$275,927

MAJOR PROJECTS cont...

Service	Major Project	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Waste cont...	Blaxland Waste Management Facility Upgrade - complete the construction of Stage 1 of the new landfill cell at Blaxland Waste Management Facility	OT	na	na
	Blaxland Waste Management Facility Upgrade - commence civil and building works for the entrance upgrade <i>(contingent on the Development Application being approved)</i>	BT	\$200,000	\$57,767
	Katoomba Waste Management Facility Upgrade - commence Katoomba Waste Management Facility including upgrade of resource recovery facilities and construction of waste transfer station	BT	\$6,730,200	\$0
		Total	\$8,664,796	\$441,825

*Budgets incorporate carryovers and recommended Quarter 1 budget variations

Note: The status of capital works projects that have been carried over from 2007-2008 is based on new targets established for 2008-2009

Environment Levy Program Summary

Environment Levy Projects	Number	Percentage
Projects on target	18	95%
Projects behind target	1	5%
Projects that are complete	0	0%
Projects that will not be completed	0	0%
TOTAL	19	100%

Environment Levy Program of Works 2005 - 2015: Year 4 2008-2009						
No	Levy Program	Project	Total Budget 2008-2009	Actuals & committals at 30 Sep 2008	% spent	Status
1.0	Aquatic Systems Monitoring / Catchment Health	1.1 Expanded Aquatic Monitoring and Action program (AMAP)	\$59,643	\$14,910	25%	OT
		1.2 Creekline Restoration	\$65,000	\$6,799	10%	OT
		1.3 Sewerage Improvement Scheme	\$74,284	\$18,753	25%	OT
2.0	Stormwater Management	2.1 Stormwater Catchment identification	\$70,000	\$24,999	36%	OT
		2.2 Stormwater Asset Management	\$180,000	\$27,117	15%	OT
3.0	Noxious & Environmental Weed Control	3.1 Urban Weed Control	\$42,448	\$837	2%	OT
		3.2 Resident Weed Control Support	\$10,000	\$2,501	25%	OT
		3.3 Bush Regeneration Works	\$55,000	\$14,168	26%	OT
		3.4 Bushcare	\$26,530	\$6,250	24%	OT
4.0	Closure & remediation of former Lawson & Blackheath WMF		\$300,000	\$15,299	5%	OT
5.0	Bushland Interface	5.1 Habitat Conservation Network	\$20,000	\$2,804	14%	OT
		5.2 Landcare - Stage 2	\$15,000	\$3,749	25%	OT
		5.3 Industry Training	\$5,000	\$1,250	25%	OT
		5.4 Rural Practice improvements	\$20,000	\$4,999	25%	OT
6.0	Bushland Reserve Management	6.1 Walking Track & Lookouts Management	\$120,000	\$29,968	25%	OT
		6.2 Reserve Access Management	\$37,500	\$9,375	25%	OT
		6.3 Degraded Lands Restoration	\$35,000	\$0	0%	BT
		6.4 Nature-based Recreation	\$16,000	\$3,865	24%	OT
		6.5 Rehabilitation of Endangered Ecological Communities & significant vegetation	\$60,000	\$22,197	37%	OT
7.0	Restricted Assets	Carry-over of unspent Levy & additional Levy funds due to permissible rate increase; projected costs to be adjusted accordingly	\$83,163	\$23,121		
8.0	Levy Administration & Communication	Project, SLA & financial management; levy reporting; communication and promotion	0	0		
TOTAL			1,294,568	232,961		

Project Summary

Looking After People - All Projects	Number	Percentage
Projects on target	27	75%
Projects behind target	4	11%
Projects that are complete	5	14%
Projects that will not be completed	0	0%
TOTAL	36	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Children and Families	Develop Lawson Family Day Care Playground	BT
Community Development	Support development of a multi-cultural service directory	OT
	Investigate feasibility of Lawson Community Service Hub	OT
	Assist Aboriginal Cultural Resource Centre seeking alternative premises to Clairvaux	OT
Emergency Management	Revise 'Bush Fire Prone Land' map in line with guidelines from the NSW Rural Fire Service	BT
Sport and Recreation	Complete Blackheath Park Plan of Management	OT
	Complete Benoit Park Plan of Management	OT
	Replacement of footbridge and boardwalk along Darwin's Walk, Wentworth Falls	OT

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget	Capital Expenditure to 30 Sep 2008
Community Development	Complete Bunya Child Care Centre Drainage	OT	\$40,000	\$2,400
	Implement staged replacement of public hall furniture	OT	\$20,000	\$0
	Improve disability access to community buildings and facilities	OT	\$20,000	\$136
	Implement Occupational Health and Safety remediation works to Council facilities	OT	\$50,000	\$3,000
	Replace locks and master key systems to the Council's building portfolio, Stage 1	OT	\$30,000	\$0
	6-10 Station St Katoomba Building Works <i>Project carried over from 2007-2008</i>	C	\$1,604	\$0
Emergency Management	Upgrade Emergency Services Centre Essential Services	OT	\$25,000	\$0
	Valley Heights Bushfire Station <i>Project carried over from 2007-2008</i>	OT	\$26,933	\$1,665
Sport and Recreation	Install floodlights, Tom Hunter Oval	OT	\$120,000	\$7,200
	Implement Sports Council Minor Works Program	OT	\$20,000	\$0
	Implement Sport Council Major Projects (dependent on funds raised from sports fees)	OT	\$0	\$0
	Repair and renew Play Equipment – Batman Reserve, Blaxland Oval, Summerhayes Park	BT	\$56,000	\$3,360
	Complete Parks and Sportgrounds Program - play equipment <i>Project carried over from 2007-2008</i>	C	\$26,578	\$31,005

Capital Works Projects / Programs 2008-2009 cont...

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Sport and Recreation cont...	Complete Parks and Sportgrounds Program - water bubblers/taps (Medlow Park, Buckland Park), retaining walls (Katoomba Showground), picnic settings/benches (Bulls Camp), signage (Bureau Park), support community volunteer projects	OT	\$30,000	\$1,800
	Complete arborist report and remedial works to Darwins Tree, Wentworth Falls	BT	\$10,000	\$600
	Complete Warrimoo Oval Irrigation	OT	\$118,000	\$7,080
	Install water quality and duck prevention measures at Blackheath Pool	OT	\$80,000	\$12,000
	Complete design for Summerhayes Park carpark	OT	\$20,000	\$0
	Complete renewal of courts at Blaxland Oval (St Johns Rd)	OT	\$50,000	\$3,000
	Install dog off-leash fencing at Bureau Park	OT	\$10,000	\$0
	Repair pitch at Peter Carroll Field	C	\$4,000	\$240
	Glenbrook Aquatic Centre - Backwash Tank <i>Project carried over from 2007-2008</i>	OT	\$58,083	\$3,485
	Warrimoo Oval - play equipment <i>Project carried over from 2007-2008</i>	C	\$12,954	\$12,713
	Skate Facility Springwood/Winmalee Construction <i>Project carried over from 2007-2008</i>	OT	\$195,979	\$11,795
	Peter Carrol Field Leura - Stage 2 <i>Project carried over from 2007-2008</i>	OT	\$44,097	\$2,625
	Parks & Recreation Rubberised Softfall Installation <i>Project carried over from 2007-2008</i>	C	\$30,024	\$20,221
	Warrimoo South Neighbourhood Park <i>Project carried over from 2007-2008</i>	OT	\$24,000	\$0
	Walking Tracks - track signage various <i>Project carried over from 2007-2008</i>	OT	\$1,982	\$1,970
	Total		\$1,125,234	\$126,295

*Budgets incorporate carryovers and recommended Quarter 1 budget variations

Note: The status of capital works projects that have been carried over from 2007-2008 is based on new targets established for 2008-2009

USING LAND FOR LIVING

Project Summary

Using Land for Living - All Projects	Number	Percentage
Projects on target	17	94%
Projects behind target	0	0%
Project that are complete	1	6%
Projects that will not be completed	0	0%
TOTAL	18	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Burial and Ashes Placement	Commence review of burial practices to achieve economy of space	OT
Land Use Management	Introduce a pilot heritage advisory service	OT

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Burial and Ashes Placement	Complete Cemeteries Renewal Program – signage (Katoomba, Wentworth Falls, Springwood, Blackheath), grave row markers (Katoomba / Springwood), renewal works to grave sites (Springwood)	OT	\$10,000	\$0
	Implement Blackheath Cemetery Landscape works	OT	\$10,000	\$0
	Katoomba cemeteries - seating Project carried over from 2007-2008	C	\$1,340	\$1,622
Town Centre Amenity and Development	Remove / replace street trees at Medlow Bath along Great Western Highway	OT	\$30,000	\$1,800
	Pulpit Hill Subdivision Project carried over from 2007-2008	OT	\$30,000	\$0
	Upgrade Hazelbrook Town Centre in line with Roads and Traffic Authority Great Western Highway Upgrade	OT	\$60,000	\$0
	Complete Mt Victoria Toilets	OT	\$194,464	\$7,200
	Refurbish public toilets at Blackheath Community Centre and Buttenshaw Park	OT	\$40,000	\$2,400
	Install toilet in Medlow Bath Park	OT	\$55,000	\$3,300
	Mt York Reserve Toilets Project carried over from 2007-2008	OT	\$34,113	\$0
	Katoomba Town Entry - round-a-bout Project carried over from 2007-2008	OT	\$13,190	\$791
	Lawson Community Hall Budget carried over from 2007-2008	OT	\$127,923	\$0
	Lawson Golf Course Development Project carried over from 2007-2008	OT	\$30,931	\$0
	Telstra Site Car Park Project carried over from 2007-2008	OT	\$336,783	\$25,000
	Total		\$973,744	\$42,113

*Budgets incorporate carryovers and recommended Quarter 1 variations

Note: The status of capital works projects that have been carried over from 2007-2008 is based on new targets established for 2008-2009

MAJOR PROJECTS

Service	Major Project - 2008-2009 milestones	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Town Centre Amenity and Development	Lawson Town Centre 2008-2009 Milestones: <ul style="list-style-type: none"> ▪ Complete land acquisitions ▪ Commence Stage 1 design and construction works ▪ Complete local drainage project 	OT	\$6,614,385	\$839,018

USING LAND FOR LIVING

MAJOR PROJECTS cont...

Service	Major Project - 2008-2009 milestones	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Town Centre Amenity and Development cont...	Springwood Town Centre 2008-2009 Milestone: Develop a detailed brief outlining requirements for the Town Centre and community and civic facilities within Springwood Town Centre.	OT	na	na
		Total	\$6,614,385	\$839,018

**Budgets incorporate carryovers and recommended Quarter 1 budget variations*

Project Summary

Moving Around - All Projects	Number	Percentage
Projects on target	9	100%
Projects behind target	0	0%
Projects that are complete	0	0%
Projects that will not be completed	0	0%
TOTAL	9	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Transport and Public Access	Complete Review of Commuter Carpark Plan 2001	OT

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Traffic	Complete Guardrail Program – Megalong Rd, Megalong; Hartley Vale Rd, Mt Victoria	OT	\$90,000	\$19,015
	Complete traffic safety pedestrian refuge at Explorers Rd, Lapstone	OT	\$70,000	\$4,200
	Improve existing pedestrian refuge at Lurline St, Katoomba	OT	\$15,000	\$900
Transport and Public Access	Civil Infrastructure Program - various (funded by Department of Transport and Regional Services) <i>Funding carried over from 2007-2008</i>	OT	\$150,467	\$9,028
	Bridge remedial works <i>Funding carried over from 2007-2008</i>	OT	\$12,100	\$726
	Complete new cycleway – Levy St, Glenbrook shared path	OT	\$132,703	\$7,962
	Complete Road Reseal Program	OT	\$1,522,000	\$160,515
	Complete footpath renewals – Wentworth St, Blackheath; Station St, Katoomba; Bathurst Rd, Katoomba	OT	\$170,000	\$40,470
	Total		\$2,162,270	\$242,816

*Budgets incorporate carryovers and recommended Quarter 1 budget variations

Road Reseal Program

Town	Street	From	To	Length	Sealed Date
MT TOMAH	SKYLINE RD	BELLS LINE OF R	END	1,845	
MT TOMAH	OLD BELLS LINE OF R	BELLS LINE OF R	End Of Seal	120	
MT TOMAH	Old BELLS LINE OF R	Car Park		33	
MT VICTORIA	HOOPER ST	MATHEWS RD	VICTORIA ST	133	
MT VICTORIA	MT YORK RD	CH2000	END	2,515	
MT VICTORIA	VICTORIA ST	KANIMBLA VALLEY	INNES RD	187	
BLACKHEATH	PRINCE EDWARD ST	GOVETTS LEAP RD	PARK AVE	128	
BLACKHEATH	PRINCE EDWARD ST	PARK AVE	WILLS ST	300	
BLACKHEATH	CLEOPATRA ST	GOVETTS LEAP RD	CROSS ST	112	
BLACKHEATH	CONNAUGHT RD	McLAREN CRES	MOUNTBATTEN ST	71	
BLACKHEATH	CONNAUGHT RD	MOUNTBATTEN ST	HILLIER AVE	120	
BLACKHEATH	CONNAUGHT RD	HILLIER AVE	GOVETTS LEAP RD	118	
BLACKHEATH	EVANS LOOKOUT RD	GREAT WESTERN	VALLEY VIEW RD	270	19/09/2008
BLACKHEATH	EVANS LOOKOUT RD	WALL'S CAVES RC	JAMES RD	507	
BLACKHEATH	GORDON AVE	EOS AT 1 GORDON	BELLEVUE AVE	62	
BLACKHEATH	GORDON AVE	BELLEVUE AVE	MURRI ST	233	
BLACKHEATH	GOVETTS LEAP RD	LAKEVIEW AVE	BOREAS ST	86	17/09/2009
BLACKHEATH	GOVETTS LEAP RD	BOREAS ST	MEL AVE	246	18/09/2009
BLACKHEATH	HAT HILL RD	GREAT WESTERN	WENTWORTH ST	150	18/09/2008
BLACKHEATH	HAT HILL RD	WENTWORTH ST	INCONSTANT ST	140	19/09/2008
BLACKHEATH	WENTWORTH ST	EADY ST	PRINCE GEORGE	230	
BLACKHEATH	WENTWORTH ST	GOVETTS LEAP R	HYDORA LANE	86	
BLACKHEATH	WENTWORTH ST	HYDORA LANE	PARK AVE	35	
BLACKHEATH	MOUNTBATTEN ST	PITTENDRIGH AV	CONNAUGHT RD	146	
BLACKHEATH	SHILLINGTON ST	CLEOPATRA ST	CLARENCE RD	405	
BLACKHEATH	HILLIER AVE	PITTENDRIGH AV	CONNAUGHT RD	155	
MEDLOW BATH	RAILWAY PDE	SOMERSET ST	RUTLAND RD	140	
MEDLOW BATH	SHEILA ST	JEFFERSON AVE	PORTLAND AVE	135	
KATOOMBA	DUNMORE LANE	DUNMORE ST	MIMOSA LANE	26	
KATOOMBA	DUNMORE LANE	DUNMORE ST	MERRIWA ST	76	
KATOOMBA	DUNMORE ST	COOMONDERRY ST	CARRINGTON AVE	150	
KATOOMBA	GLENVIEW ST	LOVEL ST	PENAULT AVE	95	
KATOOMBA	KANIMBLA ST	WILSON ST	GOVETT ST	175	
KATOOMBA	KATOOMBA ST	WARATAH ST	EDWARDS ST	139	
KATOOMBA	MAGDALA ST	WILSON ST	GOVETT ST	190	
KATOOMBA	OXLEY ST	BARTON ST	PARIS PDE	112	
KATOOMBA	VALE ST	LURLINE ST	WILLIAM ST	83	
KATOOMBA	VALE ST	WILLIAM ST	LYNE ST	153	
KATOOMBA	WARIALDA ST	LOFTUS ST	CASCADE ST	160	
KATOOMBA	WARWICK ST	LURLINE ST	DARLEY ST	133	
KATOOMBA	GLEN RD	FOURTH AVE	L15 DP5786	184	
KATOOMBA	MIMOSA RD	MINNI HA HA RD	SIXTH AVE	95	
KATOOMBA	MINNI HA HA RD	SOUTH ST	FOURTH AVE	122	
KATOOMBA	MINNI HA HA RD	FIFTH AVE	MIMOSA RD	220	
KATOOMBA	SECOND AVE	SOUTH ST	WARATAH RC	349	
LEURA	ALBERT ST	ISABEL ST	EASTER ST	67	
LEURA	CHURCHILL ST	WINSTON ST	VICTORY LNE	130	
LEURA	CRAIGEND ST	WASCOE ST	LEURA MALL	74	
LEURA	DENMAN PDE	NORWOOD ST	NAPIER ST	103	
LEURA	DENMAN PDE	NAPIER ST	DORSET ST	95	
LEURA	ISABEL ST	SPENCER ST	ALBERT ST	91	
LEURA	KANIMBLA ST	GOVETT ST	CLARENCE ST	170	
LEURA	KITCHENER RD	GWH	BIGGS ST	148	
LEURA	RAILWAY PDE	CLARENCE ST	COMMONWEALTH ST	148	
LEURA	RAILWAY PDE	COMMONWEALTH ST	MURRAY ST	159	
LEURA	RAWSON PDE	DORSET ST	DAVIES ST	370	
WENTWORTH FALLS	DARCY CLOSE	SANDBOX RD	END	105	
WENTWORTH FALLS	LAWSON VIEW PDE	HENDERSON RD	LEES RD	330	
WENTWORTH FALLS	LAWSON VIEW PDE	LEES RD	END	172	
WENTWORTH FALLS	MAWSON ST	SHORTLAND ST	SANDBOX RD	116	
WENTWORTH FALLS	SANDBOX ST	POR 259	DARCY CL	67	
WENTWORTH FALLS	SANDBOX RD	DARCY CLOSE	MAWSON ST	90	
WENTWORTH FALLS	SHORTLAND ST	MAWSON ST	YESTER RD	595	
BULLABURRA	ANDERSON AVE	END OF SEAL	SURREY ST	200	
LAWSON	HAY ST	WALLIS ST	Railway Pde	215	16/09/2008
LAWSON	PARK RD	LEE ST	EVANS ST	151	25/09/2008
LAWSON	PARK RD	EVANS ST	BERNARDS ST	90	25/09/2008
LAWSON	POPLAR GROVE	HUGHES AVE	ALLEN ST	130	25/09/2008
HAZELBROOK	BROOK ST	HALL PDE	GROVE ST	199	12/09/2008

MOVING AROUND

Blue Mountains City Council 2008-2009 MANAGEMENT PLAN QUARTERLY REPORT

Town	Street	From	To	Length	Sealed Date
HAZELBROOK	HALL PARADE	RED GUM AVE	CREST ST	149	12/09/2008
HAZELBROOK	OAKLANDS RD	LUCHETTI AVE	ORIGMA AVE	54	
HAZELBROOK	OAKLANDS RD	ORIGMA AVE	HALL PDE	180	
HAZELBROOK	WINBOURNE RD	ALEXANDER ST	PENMAN RD	643	15/09/2008
WOODFORD	WOODFORD COMMUTER C	RAILWAY PDE	STATION	54	
FAULCONBRIDGE	MURIEL ST	GROSE RD	L14 DP6957	213	29/08/2008
SPRINGWOOD	CHARLES ST	MOORECOURT AVE	SYLVANIA AVE	114	11/09/2008
SPRINGWOOD	CHASELING AVE	BEDNAL AVE	ALDERTON AVE	233	11/09/2008
SPRINGWOOD	GEORGE ST	HOLLAND ST	PRINCE ST	251	28/08/2008
SPRINGWOOD	LINKSVIEW RD	CRAMPTON	FAIRWAY	586	10/09/2008
SPRINGWOOD	LUCINDA AVE	EASTLEA AVE	FRIPP LNE	170	12/09/2008
SPRINGWOOD	LUCINDA AVE	FRIPP LNE	BEDNAL AVE	172	12/09/2008
SPRINGWOOD	PARK RD	BONTON RD	WATTLE ST	450	11/09/2008
SPRINGWOOD	PRINCE ST	BAXTER	FRAZER	137	10/09/2008
SPRINGWOOD	PRINCE ST	FRAZER	BLAND	227	10/09/2008
SPRINGWOOD	SCRIVENER LANE	PRYOR ST	EUCALYPT RD	190	10/09/2008
SPRINGWOOD	FRIPP LANE	LUCIANDA AVE	EASTLEA AVE	54	11/09/2008
SPRINGWOOD	WATTLE ST	BONTON RD	PARK RD	108	11/09/2008
SPRINGWOOD	BAKER ST	LALOR DR	END	70	11/09/2008
WINMALEE	LINNET ST	ROBYN RD	BORONIA CRES	128	8/09/2008
WINMALEE	WALLABY GROVE	BORONIA CRES	END	101	8/09/2008
WARRIMOO	FLOREBELLA ST	ARTHUR ST	THE MALL	106	8/09/2008
WARRIMOO	FLOREBELLA ST	THE MALL	ARDILL LNE	107	8/09/2008
WARRIMOO	FLOREBELLA ST	ARDILL LNE	END	325	8/09/2008
WARRIMOO	RICKARD RD	RAILWAY PDE	CROSS ST	208	27/08/2008
MT RIVERVIEW	EMU PLAINS RD	RUSDEN RD	SCENIC CRES	119	26/08/2008
MT RIVERVIEW	EMU PLAINS RD	SCENIC CRES	GRAND VIEW DR	293	26/08/2008
MT RIVERVIEW	EMU PLAINS RD	GRAND VIEW DR	OUTLOOK AVE	55	26/08/2008
MT RIVERVIEW	RUSDEN RD	EMU PLAINS RD	END	87	8/09/2008
BLAXLAND	BADEN PLACE	GWH	END	110	8/09/2008
BLAXLAND	BARINGA ST	KOALA RD	TURNING CIRCLE	91	1/09/2008
BLAXLAND	GLENBROOK RD	OLIVET ST	HAYMET ST	276	21/08/2008
BLAXLAND	MURPHY ST	GRAHAM ST	HAYMET ST	336	2/09/2008
BLAXLAND	MURPHY ST	HUSSELBEE ST	KIDMAN ST	236	19/08/2008
BLAXLAND	VIEW ST	HOPE ST	END	168	2/09/2008
BLAXLAND	BLAXLAND COMMUTER CA	WILSON WAY	EASTWARD	60	25/08/2008
GLENBROOK	KNAPSACK ST	ZIG ZAG	NEPEAN GARDENS	176	2/09/2008
GLENBROOK	LEVY ST	BARNET ST	HILLBAR LANE	134	1/09/2008
GLENBROOK	LEVY ST	HILLBAR LANE	KENT ST	37	1/09/2008
GLENBROOK	MANN ST	WASCOE ST	SCHOOLHOUSE LAN	93	2/09/2008
LAPSTONE	GREGORY TCE	HUME RD	EXPOLORERS RD	325	1/09/2008
LAPSTONE	HUME RD	GREGORY TCE	DAWES PLACE	219	1/09/2008
Regional Roads					
LEURA	SCOTT AVE	Herbet	RUSSELL RD	310	24/09/2008
LEURA	SCOTT AVE	RUSSELL RD	GLADSTONE RD	145	24/09/2008
LEURA	SCOTT AVE	GLADSTONE RD	Woodord St	71	24/09/2008
LEURA	SCOTT AVE	Woodord St	Railway Pde	96	24/09/2008

Project Summary

Working and Learning - All Projects	Number	Percentage
Projects on target	7	100%
Projects behind target	0	0%
Projects that are complete	0	0%
Projects that will not be completed	0	0%
TOTAL	7	100%

Annual Projects 2008-2009

Service Category	Annual Project 2008-2009	Quarter 1 Status
Economic Development	Pursue opportunities to advance the implementation of the Lawson Industrial Estate	OT
	Hold an Economic Development Forum and develop an economic development action plan that supports achievement of the City Vision	OT
Tourism	Review and commence implementation of Tourism Signage Policy	OT

Capital Works Projects / Programs 2008-2009

Service	Capital Works Project / Program 2008-2009	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Tourism	Implement Katoomba Caravan Park Amenities Upgrade	OT	\$20,000	\$1,200
	Implement Blackheath Caravan Park Amenities Upgrade	OT	\$20,000	\$1,200
Total			\$40,000	\$2,400

**Budgets incorporate carryovers and recommended Quarter 1 budget variations*

MAJOR PROJECTS

Service	Major Project	Quarter 1 Status	Budget*	Capital Expenditure to 30 Sep 2008
Cultural Development	Blue Mountains Cultural Centre Precinct Project <ul style="list-style-type: none"> ▪World Heritage Centre design and fit-out ▪Complete Stage 1 of Blue Mountains Cultural Centre public art program 	OT	\$180,000	\$0
	<ul style="list-style-type: none"> ▪Commence early site works ▪Complete design and fit-out of Blue Mountains Cultural Centre ▪Complete design and fit-out of new Katoomba Library ▪Commence work on Civic Centre and laneway connections 	OT	\$919,810	\$950
Total			\$1,099,810	\$950

**Budgets incorporate carryovers and recommended Quarter 1 variations*

Budget Report by the Responsible Accounting Officer

In accordance with the Local Government Act, 1993 and the provisions of clause 9 of the Financial Management Regulation, a budget review statement and revision of estimates must be completed and submitted to the Council for formal adoption at the end of each financial quarter. This report must include details on the general financial position of the Council and if this position is regarded as unsatisfactory, also includes recommendations for remedial action.

This Report details the budget review statement to the end of September 2008 in accordance with the requirements of the legislation.

An analysis of the actual results as at September 2008 has resulted in a decrease in working capital of \$138,863 from the original 2008/2009 adopted budget, giving a revised total working capital as at 30 June 2009 of \$1,570,137.

The optimum level of working capital for the Council has previously been identified in the range of \$1.5 million to \$1.6 million, which represents the industry standard to allow for stores and the provision of hard-core debtors. Subject to the Council adopting the recommended variations, the estimated effective working capital of \$1,570,137 is satisfactory.

The following reconciliation illustrates the expected Working Capital position as at 30 September 2008 review.

Actual Working Capital – 1 July, 2008	1,709,000
Original Budget 2008-2009 Forecast Improvement in Working Capital	0
Adopted Council Resolutions	0
September 2008 Review	(138,863)
Revised Estimated Working Capital – 30 June 2009	1,570,137
Working Capital is the net amount of uncommitted funds consisting of:	Estimated 2008-2009
Unrestricted current cash	2,445,000
Current receivables	4,700,000
Inventories	395,000
Prepayments	330,000
Payables (excluding liabilities budgeted next year 2007/08)	(6,300,000)
Cash (overdraft)	0
Total	1,570,000

The significant variations that occur in this review are summarised in the table below.

Significant variations

	Favourable	Unfavourable
Community and Corporate		
Reduced estimate for insurance premiums and excesses.	50,000	0
Katoomba town centre shops vacancies – reduced income.	0	20,000
Additional operating costs for new property purchases approved by Council – Lawson shops, Faulconbridge church hall, Arthur St Warrimoo and Heatherbrae Lawson.	0	103,721

	Favourable	Unfavourable
Electricity, insurance, cleaning and maintenance overhead costs amendment to original budget.	0	73,251
Additional income from rental of telecommunication sites.	70,144	0
Non Attributable		
Financial Assistance Grant greater than the original budget.	271,067	0
Increased worker compensation insurance \$592,598 due to increased claims. Transfer from reserve for workers compensation \$159,496.	159,496	592,598
Transfer from reserve for liquidity.	100,000	0
Budget Variation as at Quarter 1	650,707	789,570
TOTAL	138,863 Unfavourable	

Capital Budget Variations

The following variations are recommended in relation to budgets related to capital projects.

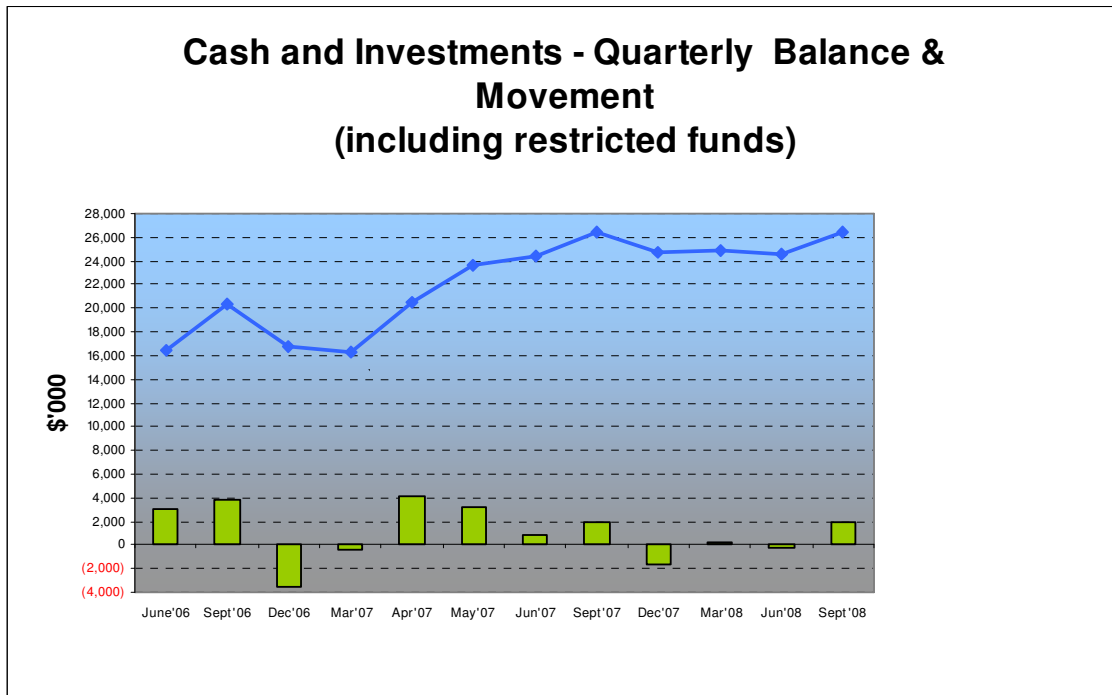
Capital Projects	Variation
Blackheath pool water quality and duck prevention measures - the scope of works have been reviewed and the desired outcome can be achieved for \$80K (current budget \$200K). It is recommended that \$120K be transferred to the temporary Telstra carpark project.	-120,000
Pulpit Hill – consolidation of lots – the original plan for a seven-lot subdivision is not feasible due to planning and environmental constraints. The budget required to complete reports and sell the consolidated lot is approximately \$30K (current budget is \$168,783 which includes \$77,000 of grant money for the purpose of managing environmentally sensitive land). It is recommended that \$91,783 of Council funding be transferred to the Telstra Carpark project. The remaining \$47K grant funds are to be transferred to restricted assets for future expenditure on environmentally sensitive land. <i>Note: the environmentally sensitive land grant funds can be used to meet the cost of consolidating land / preparing for sale with the net proceeds from the resultant sales then returned to the fund for similar purposes.</i>	-138,783
Development of temporary carpark on Telstra land, Katoomba	+211,783
Lawson Landfill Remediation - commence site preparation and slope stabilisation - <i>it is recommended that the original 2008-2009 budget for this project of \$1,081,937 be reduced by \$781,937 resulting in a budget of \$300,000 for 2008-2009 to align the budget with revised project outcomes.</i> <i>Note: funds for this project were raised specifically for waste management and can only be utilised for this purpose. These funds will be re-allocated in following years.</i>	-781,937
Blaxland Waste Management Facility – commence civil and building works for the entrance upgrade - <i>it is recommended that the original 2008-2009 budget for this project of \$980,000 be reduced by \$780,000 resulting in a budget of \$200,000 for 2008-2009 to align the budget with revised project outcomes.</i> <i>Note: funds for this project were raised specifically for waste management and can only be utilised for this purpose. These funds will be re-allocated in following years.</i>	-780,000

Capital Projects	Variation
Lawson Town Centre Redevelopment - to accommodate the purchase of 'Heatherbrae' as adopted by the Council (Minute No. 557, 15/07/08) the original 2008-2009 budget for this project of \$5,864,385 is required to be increased by \$750,000 resulting in a budget of \$6,614,385 for 2008-2009.	+750,000

Cash Flow

To date the Council's cash position has increased by \$1.877m from 30 June 2008.

The following are graphical representations of the Council's cash position.



Measuring the Council's Financial Performance

The following series of measures are being used to monitor and report on the Council's financial performance.

Unrestricted Working Capital

Unrestricted working capital represents the value of general funds that the Council has for liquidity purposes. The details of this are provided in the table at the beginning of this report.

Description	Target	Prior Year as at 30 Jun 2008	Result as at 30 Sep 2008
Unrestricted Working Capital – <i>unrestricted current assets less unrestricted current liabilities</i>	Maintain between \$1.5 to \$1.6 million	\$1.709 million	\$1.57 million

Operating Surplus / (Deficit)

This is a measure which shows annually, the extent to which operating revenue is or is not sufficient to meet all the Council's operating costs including depreciation. This shows if the Council is viable on a year-by-year basis, that is, if the Council is making enough money each year to cover its costs.

Description	Target	Prior Year as at 30 June 2008	Result estimated as at 30 June 2009
Operating Surplus / (Deficit) including depreciation – <i>total operating revenue less total operating expenses</i>	Reduce from (\$8.2 million) in 2007-2008 to (\$5.4 million) in 2011-2012	(\$8.2million)	To be reported 30 June 2009.

Asset Renewal Gap

This measure shows the extent to which the Council's assets are adequately maintained.

Description	Target	Prior Year as at 30 June 2008	Result estimated as at 30 June 2009
Asset Renewal Funding Gap – <i>average annual renewal expenditure estimated to required less current renewal expenditure on assets</i>	Reduce from \$5.7 million in 2007-2008 to \$2.7 million in 2011-2012 by generating an additional \$6.5 million for asset renewal	\$5.6 million	\$5.2 million

Debt Service Ratio

This is the ratio that demonstrates the cost of servicing the Council's annual debt obligations (principal and interest) with available Revenue from Ordinary Activities. A lower ratio is a positive financial indicator as it indicates a lesser call on revenues to service debt obligations. It must be noted that the decision or ability to borrow funds and subsequently service debt, must always be made in conjunction with the Council's overall operating position.

Description	Target	Prior Year as at 30 June 2008	Result estimated as at 30 June 2009
Debt Service Ratio – <i>the extent to which interest payments on loans is as a percentage of total revenue</i>	Maintain below 10%	6.83%	6.81%

The Council's outstanding loan position as at 30 June 2008 was \$31.34M. At the end of September 2008 the loan position stands at \$31.17M.

As shown in Figure 1 below, total loan repayments in 2007-2008 amounts to \$5.2M. These repayments are made up of principal repayments totalling \$3.0M and interest repayments totalling \$2.2M.

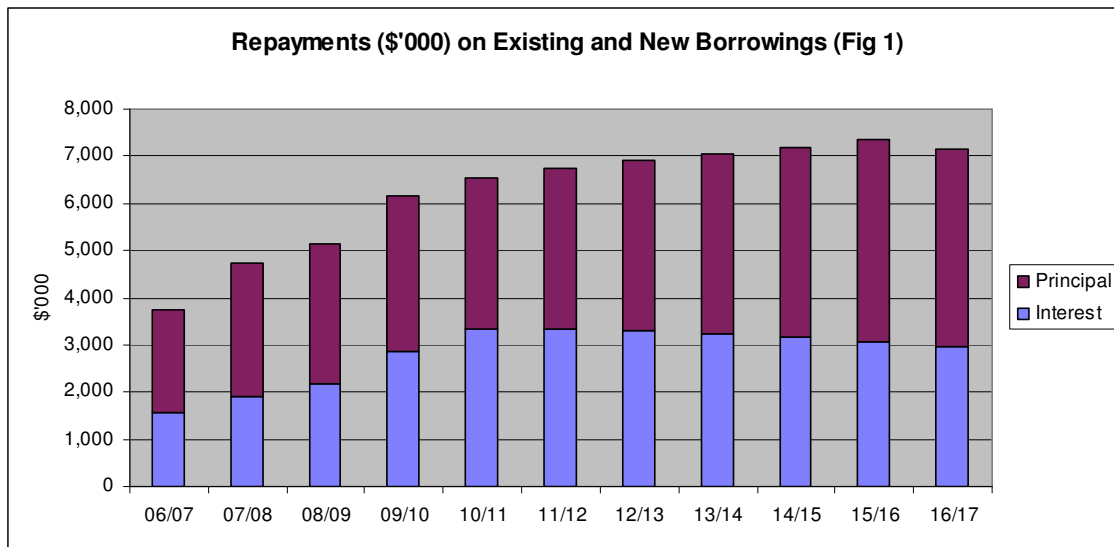


Figure 1

Figure 2 below indicates that the total loan balance will increase from \$31.4m from 30 June 2008 to \$43.0m at 30 June 2009. The new borrowings each year are \$2.45m (except in 2008/2009 \$14.6m, 2009/2010 \$9.2m and 2010/2011 \$2.7m). The total balance increases to \$39.8m by 2016/2017.

The debt service ratio will range from 7% to 8% over the 9 year period. The industry benchmark is 10% to 15%.

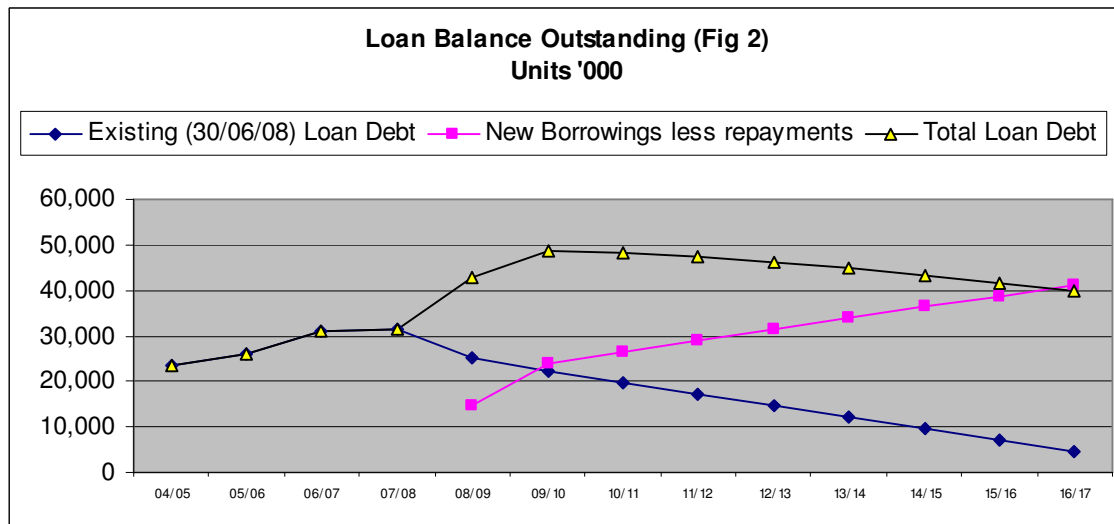


Figure 2

The figures above are in accordance with the draft Management Plan 2008/2009 and includes the latest anticipated loan funding required for the Cultural Centre, Lawson Town Centre and Waste Transfer Station projects.

Unrestricted Current Ratio

This is the ratio of current assets to current liabilities excluding externally restricted assets, external receivables and payables beyond twelve months. This measure demonstrates the ability of the Council to satisfy its financial obligations in the short term excluding the

assistance of externally restricted funds such as s94 and grant monies. A higher ratio indicates a stronger financial position.

Description	Target	Prior Year as at 30 June 2008	Result estimated as at 30 June 2008
Unrestricted Current Ratio - <i>current asset to current liabilities</i>	Maintain at greater than 1 : 1	1.44 : 1	1.44 : 1

EXPLANATIONS OF BUDGET REVIEW DOCUMENT

Original Budget

This is the original budget for the year 2008/2009 as adopted on 24 June 2008.

Additional Votes

Works and projects (carry overs) transferred from 30 June 2008 approved by Council on 26 August 2008.
Budgets voted by Council for specific works that are additional to the original budget.

Budget Adjustments (Contra)

Transfer of votes between programs which have no effect on financial position.

Revised Budget

The total of the original budget and additional votes.

Actual YTD

Actual income and expenditure as at 30 September 2008.

The budget review summaries relate to Blue Mountains City Council as a single financial entity, and as such only include payments to external parties. The separate document detailing the Capital Works Program review includes both internal payments for works being undertaken by BM City Services as well as external payments for those works being undertaken by external contractors, to show the progressive cost to the purchaser.

Annual Budget including Variations

Estimated total expenditure and income for 2008/09 financial year if the budget variations for the September quarter are adopted.

2008/2009 September Budget Review - Summary

Overall Budget Summary	Original Budget	Additional Votes	Budget Adjustments (Contra)	Revised Budget	Annual Budget incl Variations	Variation	Actuals YTD
OPERATING BUDGET							
Looking after the Environment	(3,672,264)	0	0	(3,672,264)	(3,687,629)	(15,365)	5,497,853
Looking after People	(10,426,847)	0	0	(10,426,847)	(10,442,212)	(15,365)	(1,457,654)
Using Land for Living	(5,223,990)	0	0	(5,223,990)	(5,239,355)	(15,365)	(1,546,117)
Moving Around	(10,146,947)	0	0	(10,146,947)	(10,162,312)	(15,365)	(1,950,969)
Working and Learning	(5,173,245)	0	0	(5,173,245)	(5,188,613)	(15,368)	(1,861,887)
Non Attributable	39,608,812	0	0	39,608,812	39,546,777	(62,035)	37,741,154
TOTAL OPERATING BUDGET BALANCE	4,965,519	0	0	4,965,519	4,826,656	(138,863)	36,422,380
CAPITAL WORKS PROGRAM	19,837,300			19,837,300	21,347,239	1,509,939	1,768,225
Less - Non Revenue Funding:							
Loan Funding	14,695,763			14,695,763	15,569,091	873,328	1,322,000
Other Funding	4,318,800			4,318,800	4,955,411	636,611	446,225
	19,014,563	0	0	19,014,563	20,524,502	1,509,939	1,768,225
Capital Works Balance (Revenue Funded)	(822,737)	0	0	(822,737)	(822,737)	0	0
NET BUDGET RESULT: Surplus (Deficit)	4,142,782	0	0	4,142,782	4,003,919	(138,863)	36,422,380

2008/2009 September Budget Review - Annual Budget Comparison to Actuals

Outcome	Looking after the Environment	Looking after People	Using Land for Living	Moving Around	Working and Learning	Non Attributable	TOTAL
ADOPTED REVISED BUDGET							
Income							
Income	21,426,607	11,839,219	4,320,441	8,643,748	4,827,325	46,029,312	97,086,652
Expenditure							
Employment Costs	7,668,031	10,237,749	6,519,956	7,308,729	5,420,827	430,000	37,585,292
Operating Costs	17,264,291	11,018,321	3,747,213	7,085,209	4,384,779	2,266,500	45,766,313
Capital	2,056,946	1,009,996	879,496	4,396,756	845,116	3,724,000	12,912,310
							0
Sub-total(deficit)surplus	(5,562,661)	(10,426,847)	(6,826,224)	(10,146,946)	(5,823,397)	39,608,812	822,737
ACTUALS YTD							
Income							
Income	11,226,313	3,598,513	1,059,093	2,484,866	936,123	38,587,626	57,892,534
Expenditure							
Employment Costs	2,001,023	2,267,713	1,570,467	1,755,913	1,308,465	(17,762)	8,885,819
Operating Costs	3,306,520	2,628,407	881,381	1,917,584	1,322,557	510,880	10,567,329
Capital	420,916	160,047	153,362	762,338	166,988	353,354	2,017,006
							0
Sub-total(deficit)surplus	5,497,853	(1,457,654)	(1,546,117)	(1,950,969)	(1,861,887)	37,741,154	36,422,380
Income	10,200,294	8,240,706	3,261,348	6,158,882	3,891,202	7,441,686	39,194,118
Expenditure	21,260,808	17,209,899	8,541,455	14,354,859	7,852,712	5,574,028	74,793,761
Total Net Difference	(11,060,514)	(8,969,193)	(5,280,107)	(8,195,977)	(3,961,510)	1,867,658	(35,599,643)

2008/2009 September Budget Review - Budget Forecast

Principal Activity and Service Category	Original Budget	Additional Budget Adjustments Votes (Contra)		Revised Budget	Annual Budget incl Variations	Variation	Actuals YTD
Principal Activity: Looking after the Environment							
Environmental Management and Stormwater				0	0		(409,785)
Waste	(271,117)			(271,117)	(271,117)		6,727,160
Corporate and Support Services	(3,401,147)			(3,401,147)	(3,416,512)	(15,365)	(819,522)
	(3,672,264)	0	0	(3,672,264)	(3,687,629)	(15,365)	5,497,853
Principal Activity: Looking after People							
Children and Families	49,027			49,027	49,027		10,805
Community Development and Safety	(1,310,052)			(1,310,052)	(1,310,052)		(483,227)
Emergency Management	(781,193)			(781,193)	(781,193)		776,070
Environmental Health & Regulatory Compliance	(1,394,278)			(1,394,278)	(1,394,278)		(260,464)
Sport and Recreation	(3,458,123)			(3,458,123)	(3,458,123)		(723,655)
Corporate and Support Services	(3,532,228)			(3,532,228)	(3,547,593)	(15,365)	(777,184)
	(10,426,847)	0	0	(10,426,847)	(10,442,212)	(15,365)	(1,457,654)

2008/2009 September Budget Review - Budget Forecast

Outcomes	Original Budget	Additional Budget Votes	Adjustments (Contra)	Revised Budget	Annual Budget incl Variations	Variation	Actuals YTD
Principal Activity: Using Land for Living							
Cemeteries	(50,254)			(50,254)	(50,254)		26,704
Land Use Management				0	0		(461,262)
Town Centre Amenity and Development	(1,555,699)			(1,555,699)	(1,555,699)		(309,852)
Corporate and Support Services	(3,618,037)			(3,618,037)	(3,633,402)	(15,365)	(801,707)
	(5,223,990)	0	0	(5,223,990)	(5,239,355)	(15,365)	(1,546,117)
Principal Activity: Moving Around							
Transport and Public Access (including roads) and Traffic	(5,322,037)			(5,322,037)	(5,322,037)		(1,193,135)
Corporate and Support Services	(4,824,910)			(4,824,910)	(4,840,275)	(15,365)	(757,834)
	(10,146,947)	0	0	(10,146,947)	(10,162,312)	(15,365)	(1,950,969)

2008/2009 September Budget Review - Budget Forecast

Outcomes	Original Budget	Additional Votes	Budget Adjustments (Contra)	Revised Budget	Annual Budget incl Variations	Variation	Actuals YTD
Principal Activity: Working and Learning							
Cultural Development				0	0		(125,561)
Economic Development	(107,180)			(107,180)	(107,180)		(15,678)
Library and Information Services	(1,651,816)			(1,651,816)	(1,651,816)		(424,630)
Tourism	(110,026)			(110,026)	(110,026)		(529,179)
Corporate and Support Services	(3,304,223)			(3,304,223)	(3,319,591)	(15,368)	(766,840)
	(5,173,245)	0	0	(5,173,245)	(5,188,613)	(15,368)	(1,861,887)
Principal Activity: Non Attributable							
Non Attributable	39,608,812			39,608,812	39,546,777	(62,035)	37,741,154
	39,608,812	0	0	39,608,812	39,546,777	(62,035)	37,741,154

2008/2009 September Budget Review - Statement of Financial Performance (General Purpose Financial Report)

	Original Budget	Additional Votes(incl carry-overs)	Budget Adjustments (Contra)	Revised Budget	Annual Budget incl Variations	Variation	Actuals YTD
EXPENSES FROM ORDINARY ACTIVITIES							
Employee costs	37,777,973			37,777,973	38,370,571	592,598	8,772,677
Borrowing costs	2,170,791			2,170,791	2,170,791		506,032
Materials & Contracts	19,657,825			19,657,825	19,761,546	103,721	3,049,506
Depreciation	14,578,493			14,578,493	14,578,493		3,332,249
Other expenses from ordinary activities	8,086,202			8,086,202	8,109,453	23,251	2,618,002
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	82,271,284	-	-	82,271,284	82,990,854	719,570	18,278,466
REVENUE FROM ORDINARY ACTIVITIES							
Rates & Annual Charges	45,413,388		260,546	45,673,934	45,673,934		45,618,229
User Charges & Fees	12,739,360			12,739,360	12,739,360		2,760,101
Interest	1,474,250			1,474,250	1,474,250		396,237
Other revenues	3,825,063			3,825,063	3,875,207	50,144	831,141
Grants & Contributions provided for non-capital purposes	11,034,769			11,034,769	11,305,836	271,067	2,550,753
Gain from the sale of assets	589,636			589,636	589,636		104,859
REVENUES FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	75,076,466	-	260,546	75,337,012	75,658,223	321,211	52,261,320
SURPLUS / (DEFICIT) FROM ORDINARY ACTIVITIES BEFORE CAPITAL AMOUNTS	(7,194,818)	-	260,546	(6,934,272)	(7,332,631)	(398,359)	33,982,854
	4,318,800			4,318,800	4,318,800		27,481
SURPLUS / (DEFICIT) FROM ORDINARY ACTIVITIES AFTER CAPITAL AMOUNTS	(2,876,018)	-	260,546	(2,615,472)	(3,013,831)	(398,359)	34,010,335
Statement of Financial Position (Movements for Year)							
Movements in Restricted Assets - Transfer from	15,277,014		(260,546)	15,016,468	15,275,964	259,496	1,617,150
Sale of Assets	2,409,864			2,409,864	2,409,864		426,366
Capital Acquisitions	26,270,853			26,270,853	26,270,853		2,795,293
Loan/Lease Repayments	3,118,500			3,118,500	3,118,500		168,427
Non Cash Budget for Depreciation	14,578,493			14,578,493	14,578,493		3,332,249
NET BUDGET AFTER MOVEMENTS IN ASSETS & LIABILITIES	-	-	-	-	(138,863)	(138,863)	36,422,380

2008/2009 September Budget Review - Group Report

	Actuals	Original Budget	% of Original Budget	Adopted Revised Budget	% of Revised Budget
BM City Services					
CAPITAL	1,361,850	7,761,901		7,769,860	18%
EMPLOYMENT	4,840,646	19,992,143	24%	19,842,117	24%
INCOME	- 5,653,643	-24,496,921	23%	-24,605,841	23%
OPERATING	4,169,457	15,456,628	27%	15,607,316	27%
Total	4,718,310	18,713,751	25%	18,613,452	25%
Central Accounting					
CAPITAL	353,354	3,724,000	9%	3,883,611	9%
EMPLOYMENT	233,409	430,000	54%	126,860	184%
INCOME	-39,813,391	-46,029,312	86%	-46,073,624	86%
OPERATING	514,702	2,266,500	23%	2,266,500	23%
Total	-38,711,926	-39,608,812	98%	-39,796,653	97%
Community and Corporate (excluding Capital Works Program)					
CAPITAL	170,216	608,916	28%	816,432	21%
EMPLOYMENT	2,503,203	8,511,078	29%	8,828,643	28%
INCOME	-13,274,951	-22,910,166	58%	-23,977,717	55%
OPERATING	5,269,666	23,841,529	22%	24,672,139	21%
Total	-5,331,866	10,051,357	-53%	10,339,497	-52%
Executive Services					
CAPITAL	15,000	103,200	15%	103,200	15%
EMPLOYMENT	259,165	969,806	27%	969,806	27%
INCOME	- 15,843			- 198,999	8%
OPERATING	458,960	813,884	56%	1,012,883	45%
Total	717,282	1,886,890	38%	1,886,890	38%
Environment & Customer Services					
CAPITAL	118,355	714,292	17%	714,292	17%
EMPLOYMENT	2,175,624	7,576,265	29%	7,576,265	29%
INCOME	- 955,935	-3,514,258	27%	-3,514,258	27%
OPERATING	847,776	3,357,778	25%	3,357,778	25%
Total	2,185,820	8,134,077	27%	8,134,077	27%
TOTAL	-36,422,380	-822,737		-822,737	

Details of Movements & Utilisation of Restricted Cash Assets & Investments

Restrictions	Budgeted Movements 2008/2009			
	Opening Balance 30 June 2007 \$'000	Transfers to Restriction \$'000	Transfers from Restriction \$'000	Closing Balance 30 June 2008 \$'000
External				
Unexpended Loans	2,971		2,971	0
RTA Contributions	3,761		3,761	0
Specific Purpose Unexpended Grants	2,323			2,323
Other	198			198
Developer Contributions	1,128		198	930
Domestic Waste Management	941		294	647
Special Rates	129	26		155
Total External Restrictions	11,451	26	7,224	4,253
Internal				
Employee Leave Entitlements	1,684			1,684
Internal Borrowings from Restricted Asset	(252)	82		(170)
Replacement of Plant & Vehicles	1,171		375	796
Sinking Funds	69			69
Elections	305		24	281
Waste Bins	750			750
Tip Improvements	347		215	132
Property Investment Fund	732			732
Asset Investment Fund	400			400
Pay & Display Echo Point	532	2		534
Katoomba Civic Centre/Cultural Centre	1,375		70	1,305
Family Day Care	266		33	233
Loan Repayments	1,258			1,258
				0
Environmental Levy	1,462		253	1,209
Superannuation (cessation super contrib)	380		380	0
Investment Downward Revaluation				0
Workers Compensation Insurance	160			160
Operational Improvements	38	94		132
				0
Sustainable Asset Maintenance	128		128	0
Floodplain Risk Mngt Study & Plan	40			40
Liquidity Restricted Asset		100		100
Other	780	12		792
Works Carried Forward (from June 2008)	594		594	0
Asset Renewal & Maintenance(\$6.5m)	200	115		315
Unfunded Reserves - Investment				
Downward Revaluations	(2,503)	500		(2,003)
Total Internal Restrictions	9,916	905	2,072	8,749
Total Restrictions	21,367	931	9,296	13,002